

## **Career Pathways Assessment Tool**

As Career Pathways have taken hold across the nation with Wisconsin as one of the leaders, it seemed logical to create a tool to encourage reflection on career pathways that serve our student customers and our employer customers.

The Career Pathway Assessment Tool (CPAT) has been developed to help individual colleges, if they choose, build new pathways as well as evaluate their current pathways. The tool is organized into ten essential elements with multiple sub-elements. You have opportunity to examine each sub-element by noting the current status, assessing your current state and finally identifying next steps for enhancement.

As you work through the CPAT, you will see two categories of sub-elements: program-level and college-level. Working through both program and college level sub-elements concurrently will allow for a comprehensive assessment when evaluating your career pathways.

When building a team at your college, we encourage you to find the best person/persons to use the tool as it will be different college to college. Consider a cross-functional team; including members from Student Services and Content and Learning in order to build the most robust pathway possible. Also include the colleges Career Pathway and Career Prep Coordinators, as well as instructors and deans.

One final suggestion; always keep the student-customer and employer-customer foremost as you use the tool.

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## **10 Essential Career Pathway Elements**

- 1. A Comprehensive Career Pathway: The pathway contains a clear sequence of connected coursework and credentials leading to the parent program, with one or more WTCS approved stacked credentials that are supported by data and employer demand.
- 2. The pathway contains Multi –Entry Points:
  - Stacked Credential along the pathway
  - Career Pathway Bridge
  - High School Dual Enrollment
  - Credit for Prior Learning
  - Apprenticeship
- 3. The pathway contains Multi- Exit Points:
  - Stacked Credential along the pathway
  - Completer/Graduate
  - Transfer Articulation
  - Industry Recognized Credential
  - Apprenticeship
  - Employment
- 4. **Support Services throughout the Pathway:** College delivers services the student needs within the classroom and beyond for students to be successful in their courses, program and pathway.
- 5. **Promotion and Recruitment Plan:** College has a plan for marketing career pathway(s), gaining enrollments and retaining students along the pathway.

- 6. **Student Re-Engagement plan following a pathway exit point:** College has a follow up plan that will provide the student with pathway re-entry instructions and information when the student exits a pathway.
- 7. **Credit for Prior Learning Plan:** College has a process for examining Credit for Prior Learning options with all students on a pathway to expedite student persistence along the pathway and completion.
- 8. Workforce Connections: The college maintains strong partnerships with key stakeholders in workforce, industry and the community that provide employment opportunities as well as feedback on current pathways and future pathway development.
- 9. Data to Support Completers/Graduates who are employed in the field of study: The college has a plan to collect data for each of the pathways being assessed that will include completers, graduates and employment outcomes.
- 10. **Illustration of the Entire Career Pathway:** College has a visual representation of the full pathway exhibiting all the elements, including entry and exit points.

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## **Career Pathway Assessment Tool**

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Name of Pathway:

| 1. A Compre<br>Pathway | hensive Career  | <b>Current State:</b> Note the current state of this sub-element. | Not Applicable | No Action Yet | In Progress | Implemented | <b>Next Steps</b> : Note next action steps for enhancing this sub-<br>element. |
|------------------------|---|---|----------------|---------------|-------------|-------------|--|
|                        |   | Program Leve  | l Eleme        | ents to       | Consid      | der         |  |
| compete<br>progress    | al courses and<br>encies <b>align and reinforce</b><br>sion to the Technical<br>tainment program<br>es. |   |                |               |             |             |  |
| progress               | a <b>logical order</b> to the<br>sion of courses and<br>y credentials.                                  |   |                |               |             |             |  |

| C. | Pathway credentials are<br>embedded, stacked, and<br>supported by employer-demand<br>data.  |  |  |  |
|----|---|--|--|--|
| d. | Each pathway credential is a <b>stand-alone unit</b> that a student can enter and exit.   |  |  |  |
| e. | Program curriculum offers<br>opportunity for community and<br>work-based learning, such as<br>internships, job fairs, guest<br>lecturers, site visits, service<br>learning. |  |  |  |
| f. | Program curriculum is<br>documented in Worldwide<br>Instructional Design Software<br>(WIDS).  |  |  |  |

| 2. Contains Multi-Entry Points  | <b>Current State:</b> Note the current state of this sub-element. | Not Applicable | No Action Yet | In Progress | Implemented | <b>Next Steps</b> : Note next action steps for enhancing this sub-<br>element. |
|---|---|----------------|---------------|-------------|-------------|--|
|   | Program   | Level E        | lement        | s to Co     | onsider     |  |
| a. Each <b>pathway credential</b> can<br>serve as a potential<br>enrollment entry point for<br>students.  |   |                |               |             |             |  |
| <ul> <li>Adult Education options<br/>(Basic Ed, ELL/ESL, Dev Ed<br/>and/or Career Pathway<br/>bridge) offer an entry point to<br/>the pathway.</li> </ul> | 5   |                |               |             |             |  |
| c. <b>High school options</b> (dual<br>enrollment, transcripted<br>credit, etc.) offer an entry<br>point to the pathway.                                  |   |                |               |             |             |  |
| d. Credit for Prior Learning<br>options are available to offer<br>an entry point to the pathwa  |   |                |               |             |             |  |
| e. Apprenticeship options are<br>available to offer an entry<br>point into the pathway, when<br>applicable.   | e   |                |               |             |             |  |

| 3. Co | ntains Multi-Exit Points   | <b>Current State:</b> Note the current state of this sub-element. | Not Applicable | No Action Yet | In Progress | Implemented | <b>Next Steps</b> : Note next action steps for enhancing this sub-<br>element. |
|-------|--|---|----------------|---------------|-------------|-------------|--|
|       |  | Program L   | evel Ele       | ments         | to Cons     | ider        |  |
| a.    | Each <b>pathway credential</b> serves<br>as a potential exit point to <b>data-<br/>supported employment</b><br><b>opportunities</b> .    |   |                |               |             |             |  |
| b.    | <b>Transfer and/or articulation</b><br><b>options</b> show mobility within the<br><b>technical college system</b> , where<br>applicable. |   |                |               |             |             |  |
| с.    | Transfer and/or articulation<br>options show options to 4-year<br>partners, where applicable.  |   |                |               |             |             |  |
| d.    | <b>Apprenticeship options</b> show<br>mobility within the apprenticeship<br>system, where applicable.                                    |   |                |               |             |             |  |

|    | oport Services throughout<br>athway   | <b>Current State:</b> Note the current state of this sub-element. | Not Applicable | No Action Yet | In Progress | Implemented | <b>Next Steps</b> : Note next action steps for enhancing this sub-element. |
|----|---|---|----------------|---------------|-------------|-------------|--|
|    |   | Program Level   | Elemei         | nts to (      | Consider    | I           |  |
| a. | Program has a mechanism to<br>inform student services staff of<br>program pathway options.  |   |                |               |             |             |  |
|    |   | College Level E   | lemen          | ts to C       | onsider     |             |  |
| b. | Student Services staff offer<br><b>navigation</b> assistance to students,<br>so they can see how far they have<br>come and what they need to do to<br>complete their program. |   |                |               |             |             |  |
| c. | The college has a process to<br>monitor which program every<br>student is in and how far along<br>the student is toward completing<br>the program requirements.               |   |                |               |             |             |  |
| d. | The college offers Academic<br>Support services; such as tutoring,<br>study skills training, and<br>mentoring.  |   |                |               |             |             |  |

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| e. | The college offers advising<br>support to students who are<br>unlikely to be accepted into<br>limited-access programs, such as<br>nursing or culinary arts, to<br>redirect them to another more<br>viable path to credentials and a<br>career.   |  |  |  |  |  |
|----|--|--|--|--|--|--|
| f. | The college has connections with<br>community and/or workforce<br>partners to assist the student in<br>accessing <b>wrap-around support</b><br>services, such as: Financial Aid,<br>Scholarships, Child Care<br>Assistance, Transportation<br>Assistance, Food Assistance, and<br>Healthcare Assistance. |  |  |  |  |  |
| g. | College has a mechanism to alert<br>Advisors and students when<br>students are at risk of falling off<br>their program plans and have<br>policies and supports in place to<br>intervene in ways that help<br>students get back on track.   |  |  |  |  |  |
| h. | College has a mechanism to<br><b>inform Faculty and Staff</b> of<br>available student support<br>services.   |  |  |  |  |  |

| 5. Pro | omotion and Recruitment   | <b>Current State:</b> Note the current state of this sub-element. | Not Applicable | No Action Yet | In Progress | Implemented | <b>Next Steps</b> : Note next action steps for enhancing this sub-element. |
|--------|---|---|----------------|---------------|-------------|-------------|--|
|        |   | College Leve  | l Elemen       | ts to Co      | nsider      |             |  |
| a.     | Career Pathways are promoted in<br><b>external</b> marketing material<br>through collaboration with the<br>marketing department.  |   |                |               |             |             |  |
| b.     | Career Pathways are promoted<br>internally to build a c <b>ampus wide<br/>understanding of</b> Career<br>Pathways.  |   |                |               |             |             |  |
| c.     | <b>Student services</b> is well versed in Career Pathways for recruitment purposes.   |   |                |               |             |             |  |
| d.     | The <b>roadmap is included in</b><br><b>promotion efforts</b> conducted<br>around the specific program<br>recruitment and outreach<br>activities. i.e. website, campus<br>visits, high school visits, employer<br>visits, open houses, etc. |   |                |               |             |             |  |

| 6. St | udent Reengagement   | <b>Current State:</b> Note the current state of this sub-element. | Not Applicable | No Action Yet | In Progress | Implemented | <b>Next Steps</b> : Note next action steps for enhancing this sub-element. |
|-------|--|---|----------------|---------------|-------------|-------------|--|
|       | College Level Elements to Consid   | ler   |                |               |             |             |  |
| a.    | A collaborative <b>relationship</b> exists<br>with <b>the advising team</b> to<br>articulate the retention goal of<br>career pathways.                             |   |                |               |             |             |  |
| b.    | The college has a mechanism to identify students <b>near completion</b> of a pathway credential.   |   |                |               |             |             |  |
| C.    | The college has a mechanism to identify <b>students that have exited</b> a pathway.  |   |                |               |             |             |  |
| d.    | The college has a <b>communication</b><br><b>plan</b> for students who have exited<br>their pathway that communicates<br>next steps for reentering the<br>pathway. |   |                |               |             |             |  |

| 7. Cre<br>Plan | edit for Prior Learning (CPL)   | <b>Current State:</b> Note the current state of this sub-element. | Not Applicable | No Action Yet | In Progress | Implemented | <b>Next Steps</b> : Note next action steps for enhancing this sub-element. |
|----------------|---|---|----------------|---------------|-------------|-------------|--|
|                |   | College Level Eleme   | nts to         | Consid        | er          |             |  |
| a.             | College has a <b>CPL Policy</b> for the entire college that is followed by all programs and pathways.   |   |                |               |             |             |  |
| b.             | College has clear processes that<br>show the <b>student process and</b><br><b>administrative process</b> (a process<br>map?) for applying and receiving<br>CPL. |   |                |               |             |             |  |
| c.             | College has <b>an inventory</b> of courses<br>and associated PLA assessments<br>and industry certifications specific<br>to a pathway.                           |   |                |               |             |             |  |
| d.             | College has<br><b>procedures/resources/training</b> for<br>developing new PLA for current<br>and future pathways.   |   |                |               |             |             |  |

| 8. Wo | orkforce Connections   | <b>Current State:</b> Note the current state of this sub-element. | Not Applicable | No Action Yet | In Progress | Implemented | <b>Next Steps</b> : Note next action steps for enhancing this sub-element. |
|-------|--|---|----------------|---------------|-------------|-------------|--|
|       |  | Program Level   | Elemen         | ts to Co      | onsider     | •           |  |
| a.    | Program has a mechanism in place<br>to <b>engage</b> stakeholders in pathway<br>development, implementation, and<br>continuous improvement.  |   |                |               |             |             |  |
| b.    | Program has a strategy to<br>strengthen and maintain<br>partnerships with stakeholders, in<br>alignment with college strategic<br>plan, such as through guest<br>lectures, equipment, work<br>opportunities, site visits, etc. |   |                |               |             |             |  |
|       | College Level Elements to Consid   | ler   |                |               |             |             |  |
| C.    | The college has <b>strategic plans</b><br>around <b>community engagement</b><br>and has <b>identified</b> the key<br>stakeholders in workforce, industry<br>and the community.   |   |                |               |             |             |  |

| Comp | ta to Support<br>pleters/Graduates who are<br>oyed in the field of study   | <b>Current State:</b> Note the current state of this sub-element. | Not Applicable | No Action Yet | In Progress | Implemented | <b>Next Steps</b> : Note next action steps for enhancing this sub-element. |
|------|--|---|----------------|---------------|-------------|-------------|--|
|      |  | College Level Elem  | ents to        | o Consi       | der         |             |  |
| a.   | College has a mechanism to track<br><b>persistence (credential to</b><br><b>credential)</b> for all students in a<br>given pathway.                        |   |                |               |             |             |  |
| b.   | College has a mechanism to<br>capture <b>employment and wage</b><br><b>data</b> for completers and<br>graduates at <b>all points</b> along the<br>pathway. |   |                |               |             |             |  |
| C.   | College has a mechanism to track<br>employment retention and<br>promotion.   |   |                |               |             |             |  |

| <ul> <li>d. College has a mechanism to collect employer satisfaction and feedback on the college's pathways.</li> </ul> |  |  |  |
|---|--|--|--|
| e. The college has a mechanism to collect data on <b>articulations</b> with our 4-year partners.                        |  |  |  |

|  | ustration of the Entire<br>er Pathway                       | <b>Current State:</b> Note the current state of this sub-element. | Not Applicable | No Action Yet | In Progress | Implemented | <b>Next Steps</b> : Note next action steps for enhancing this sub-element. |  |  |
|--|---|---|----------------|---------------|-------------|-------------|--|--|--|
| Program Level Elements to Consider   |   |   |                |               |             |             |  |  |  |
| Does your pathway illustration have the following components, as applicable? |   |   |                |               |             |             |  |  |  |
| a.   | Career Pathway Bridge.                                      |   |                |               |             |             |  |  |  |
| b.   | High School Dual Credit<br>opportunities.                   |   |                |               |             |             |  |  |  |
| C.   | Credit for Prior Learning opportunities.                    |   |                |               |             |             |  |  |  |
| d.   | Transfer opportunities.                                     |   |                |               |             |             |  |  |  |
| e.   | Continuing Education or<br>Advanced Training opportunities. |   |                |               |             |             |  |  |  |

| f. | Industry Credentials.   |  |  |  |
|----|---|--|--|--|
|    |   |  |  |  |
| g. | Stacked/Embedded Credentials.   |  |  |  |
| h. | Job and Wage information.   |  |  |  |
| i. | Access to Program Information.  |  |  |  |
| j. | WIDS tool is used to document<br>the basic segments and needed<br>courses at <b>each level</b> in the<br>pathway. |  |  |  |
| k. | Apprenticeship options, are they part of the visual representation.   |  |  |  |